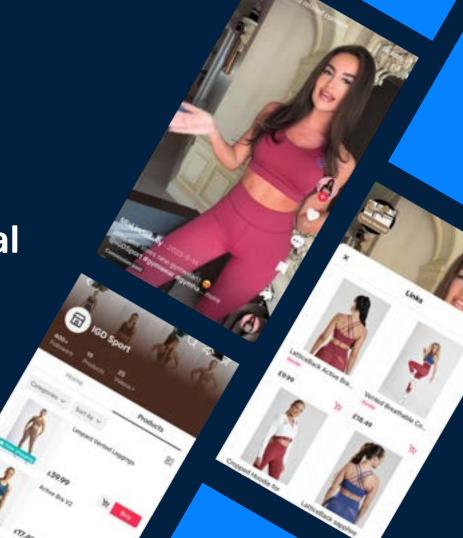
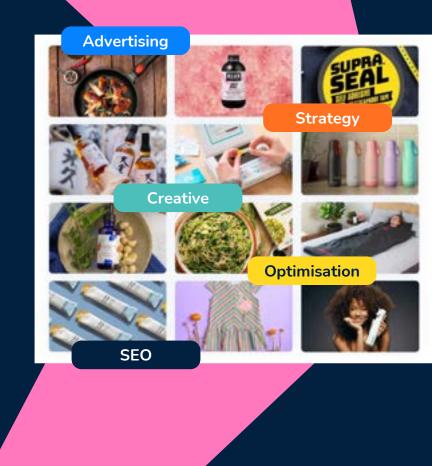
Borderless growth: Navigating international expansion through marketplaces



We are a one-stop marketplace agency that helps ambitious brands achieve best-selling performance on a global scale.





Topics

Marketplace Landscape

Website or Marketplaces

Amazon or TikTok Shop

How Brand/Product Influences Choice

The Case for Both

European Marketplace Landscape

zalando

Vertical Specialists

Etsv

ManoMano

amazon

UK, IE, DE, FR, IT, ES, SW, PL, NL, BE **TikTok** Shop

UK, IE, DE, FR, IT, ES Cdiscount All-Rounders but Country Specific **bol.com**

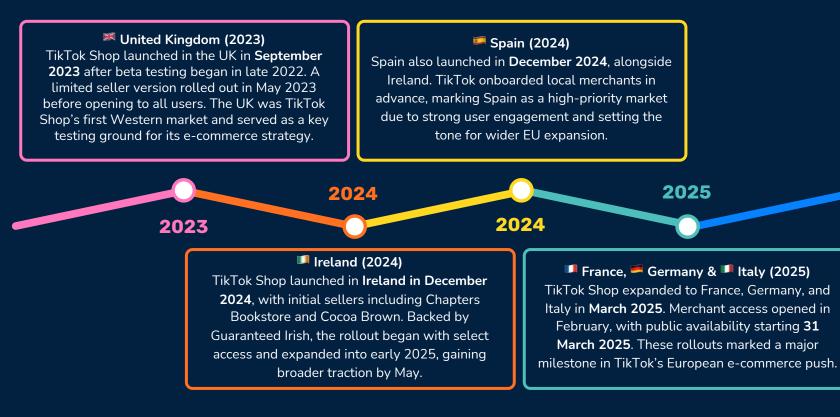
allegro

Amazon Europe is a Behemoth

	10	-	邂		1
Penetration	52%	64%	58%	61%	50%
Average Spent	860 €	1,077 C	999 €	1,064 €	785 €
Average Basket	43 €	36 €	27 €	46 C	43 €
Purchase Frequency	20	39	37	23	18
Share of Wallet	35%	50%	40%	69%	57%
Amazon Revenue in 2022	\$5.4 billion	\$35.6 billion	\$30,074 billion	\$5.28 billion	\$5.55 billion

Source: Foxintelligence panel, October 2022 - October 2023

Amazon is the Incumbent... but there's a New Marketplace is Town



Website or Marketplace Expansion First?

	Pros	Cons	
Website	'Own' customer data Allows for multi-channel marketing strategy	Upfront infrastructure investment (website, 3PL) International payment solutions complexity Have to 'find' the audience	
Marketplaces	Ready-made audience Consumer familiarity and trust Faster to get to market Solves for Fulfilment Don't have to handle customer service	Relatively limited marketing options Cold start in hyper-competitive categories can be very difficult Don't own customer relationship	

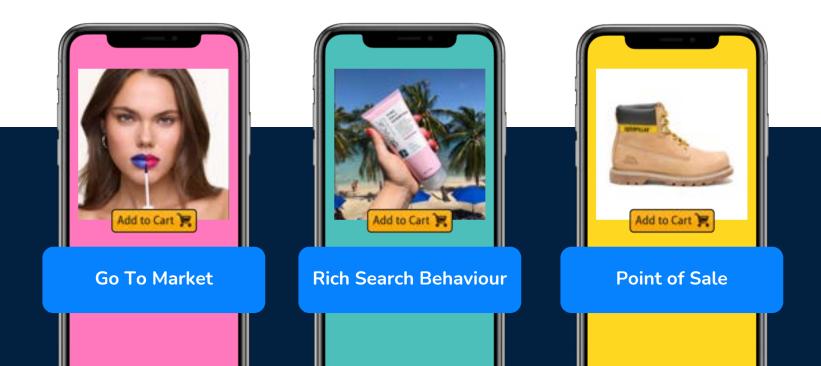
Marketplaces Offer a Faster, Lower Cost, More Agile Way to ENTER New Markets

A Low Barrier to Entry Allows for More Testing, Greater Learning and a Lower Risk, High Gain Way to Reach your Target Audience

Amazon or TikTok Shop? What is Our Consideration Framework?

AUDIENCE INSIGHTS?	DOES OUR TARGET AUDIENCE HEAVILY SKEW TO AMAZON OR TIKTOK?
HOW STRONG IS OUR RANGE AMONGST THE COMPETITION?	PRICE POINT IS OUR RANGE INNOVATIVE OR COMMODITISED? ARE PEOPLE AWARE OF OUR PRODUCTS? HOW COMPETITIVE IS THE CATEGORY ON EACH MARKETPLACE?
DOES THE PRODUCT SUIT ONE MARKETPLACE OVER THE OTHER?	CREATE OR CAPTURE DEMAND? SIMPLE OR MORE COMPLEX BUYER JOURNEY? RELIANT ON VISUAL EXPLANATION/DEMONSTRATION?
WHICH MARKETPLACE DELIVERS BETTER SKU ECONOMICS?	IS THERE SIGNIFICANT DIFFERENCE IN MARGIN BETWEEN THE TWO?

Not Always Either/Or, but a Question of Which First? Amazon or TikTok Shop?



Expand Through Amazon or TikTok Shop?

	Amazon or TikTok Shop	Why?
WonderSkin	TikTok Shop	Innovative product that needs to be seen to be sold Competing for Amazon search traffic with incumbents (without product awareness) would be difficult
SeaMagik	Amazon	The business has a strong Amazon UK presence (reviews/ratings will transfer to new markets) Broad range of products X broad range of keywords per product = LOTS of search opportunity
CAT Footwear	Amazon	Higher price point Awareness isn't a problem Brand marketing necessitates availability

The Case for Both (But only in One Direction)

If TikTok Shop is designated as the launch marketplace - the one where you'll focus the majority of your marketing efforts. Then it could make sense to also open up Amazon.

Why So?

TikTok activity drives sales across channels. The relationship between TikTok and Amazon is stronger than any other platforms influence on Amazon sales. Use Amazon as a point of sale.



https://www.fospha.com/halo-report

Thanks for tuning in. Let's keep the conversation going!



tom@fordebaker.com

