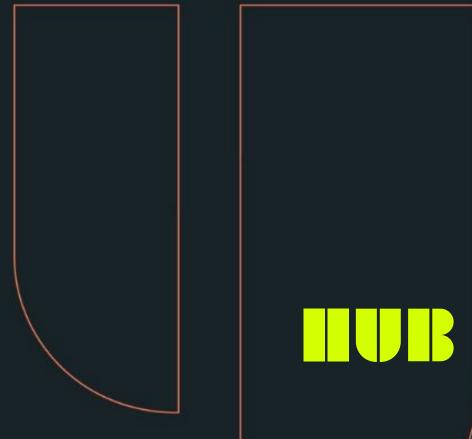


Digital Bites 2025



Everything brilliant brands need, all in one place.



Some context

2025 Changes



HOM TO THE PREMIER LEAGUE The inside story of football's data revolution Ian Graham

2025 Habits

The highlights



Ian Graham – Director of Research – Liverpool FC (2013 – 2023).



Integration of data analytics into operations and helped to influence key decisions.



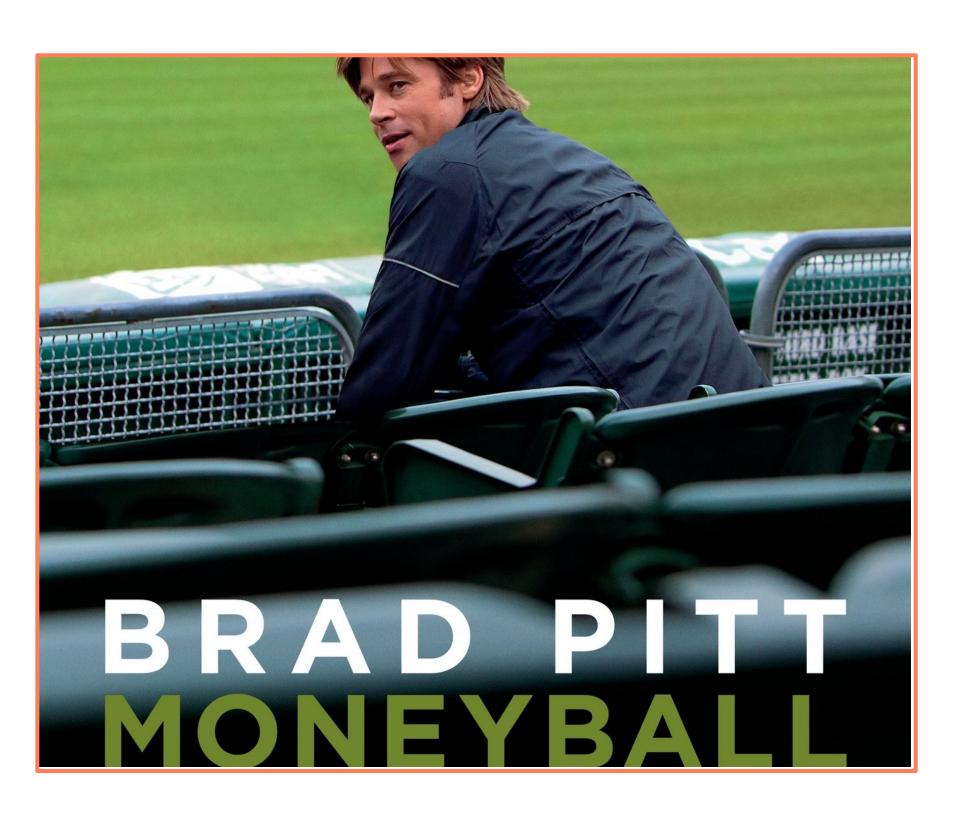
Possession value model – Introduced a model to assess how each players actions enhanced the team's performance.



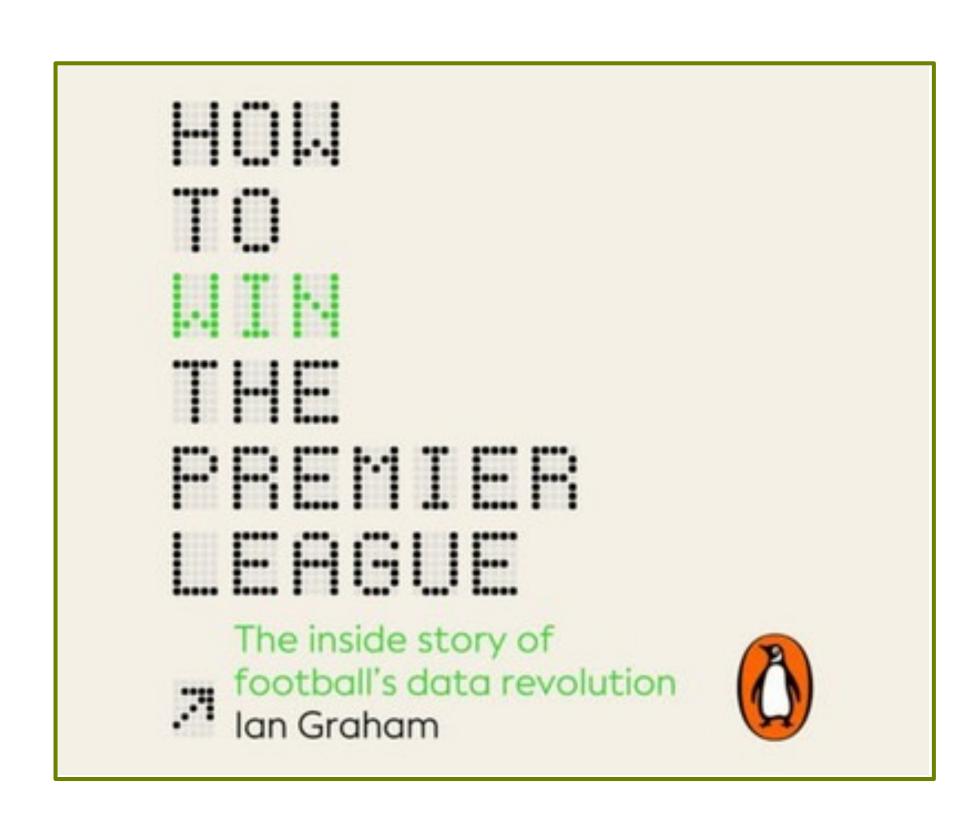
Challenging traditional norms – overcoming <u>internal resistance</u> to data-driven approaches.



The Moneyball comparison

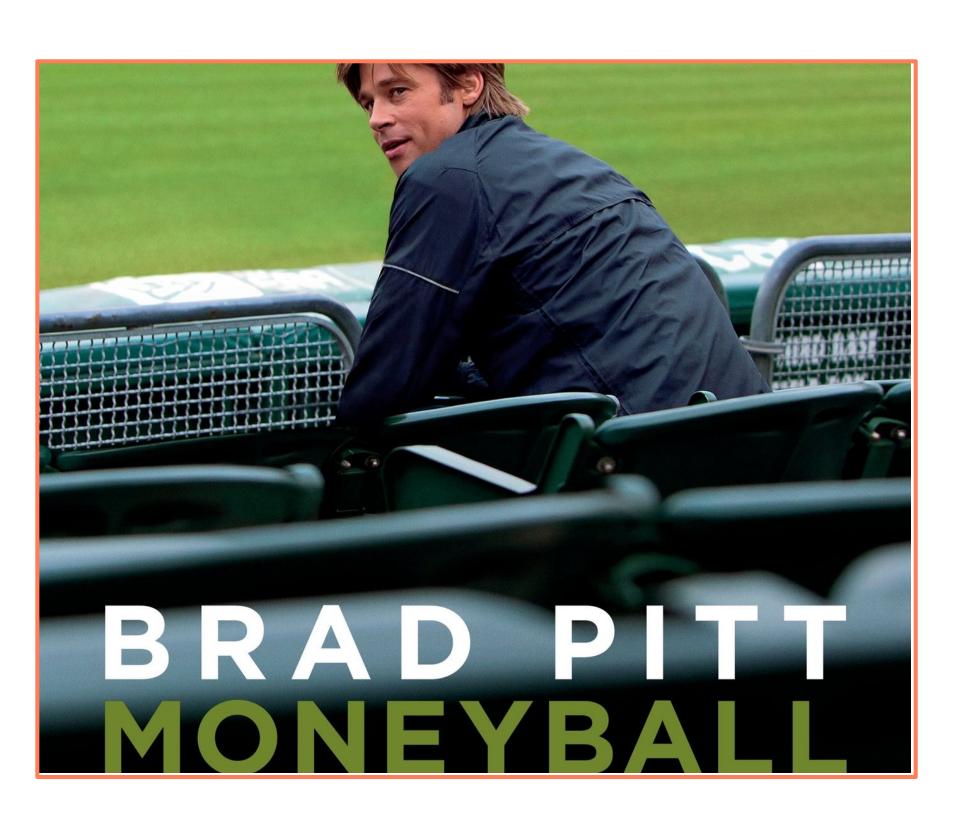








The Moneyball comparison





"People who run ball clubs, they think in terms of buying players".

"Your goal shouldn't be to buy players it should be to buy wins".

"In order to buy wins you need to buy runs"....



Key learnings



The importance of **Buy-In**

2012 - 2015



166 matches



50% win percentage



33 players signed





2015 - 2024



491 matches



60.9% win percentage



34 players signed



6 trophies



Key learnings



The importance of **Buy-In**

30.67 Million Per Season

30.84 Million Per Season

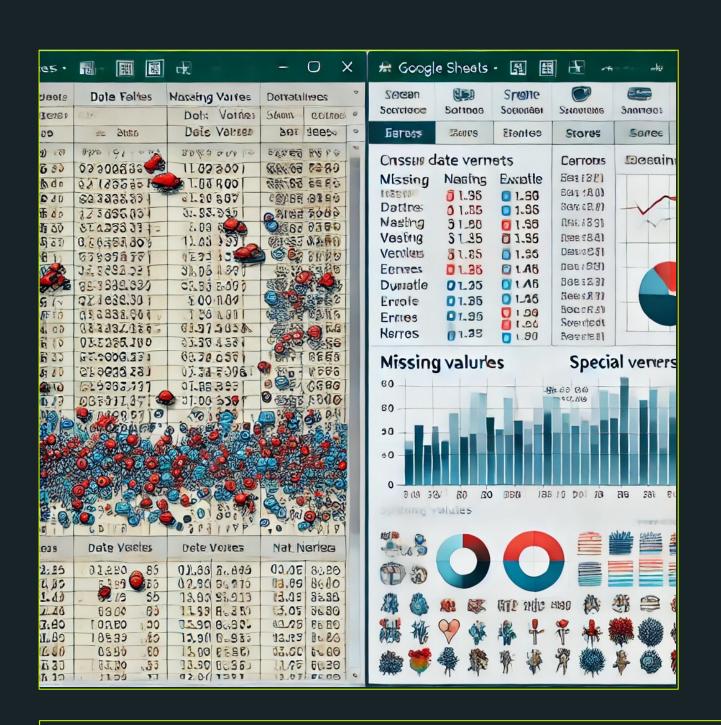




Lessons

Winning the buy-in battle





Liverpool's analysts didn't just rely on tools/traditional scouting reports.

They manually collected, cleaned and analysed raw data, unearthing hidden insights that automated models might have missed.

Data can tell a story. Find it yourself

Manually check rankings

Rely on ranking data

Run manual crawls

Automate crawls

Interrogate data at the source Automated reports

Reading on-page content cont

content length, keyword density



Evolution – Possession > Possession Value



Measures ball control NOT effectiveness

Quantity over quality

Ignores progressive play

Limited use for scouting & reporting

Overvalues safe play







Evaluates quality over quantity

Hidden player contributions

Enhances scouting & reporting

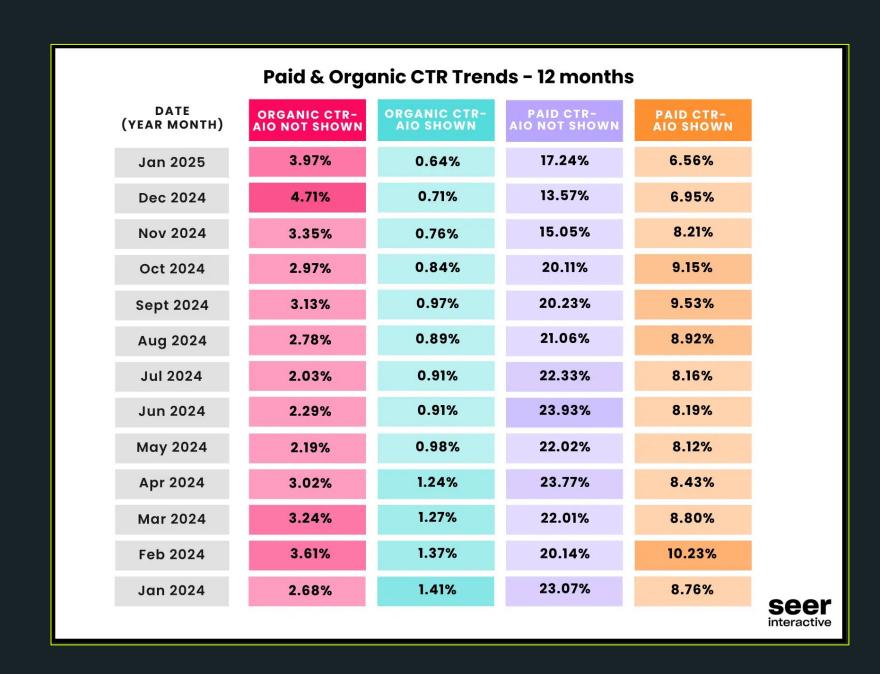
Supports tactical decision-making

Applicable across positions



Evolution – The difficulty of showing value

- Historically CTR was highest for organic positions 1-3
- SERPs are now over-populated/crowded
- Al Overviews are appearing for informational queries intended for organic listings
- Organic & paid CTRs are on the decline
- How do we adapt our reporting to account for the change in SERP interaction?





Start small – the test & learn approach

- In 2005 Spurs appointed a Director of Football (an unusual position in football at the time)
- Spurs wanted to achieve a top 4 finish in the premier league whilst spending significantly less compared to the bigger premier league teams
- Adopting the <u>possession value model</u> Spurs overhauled the squad on a lower budget
- Spurs changed the conversation from "top 4" to "top 6" clubs in England finishing 4th twice prior to both Michael Edwards and Ian Graham leaving the club.







Start small – the test & learn approach

Here we can take inspiration by implementing a similar philosophy for SEO – pilot SEO tests, A/B testing, prove concept on a section of your site, measure the impact and then roll these out.

URL Map	Organic Sessions (6 months)												Organic Events (6 months)				
Pages =	July 	August =	September ▽	October =	November =	December =	January =	February =	÷Γ	July ▽	August	September =	October =	November =	December =	January =	February =
	387	341	249	197	130	129	236	252		28	39	26	13	8	10	15	17
	84	70	59	76	63	52	82	76		4	5	6	3	3	6	5	7
	632	626	501	438	387	339	824	709		7	9	6	3	8	3	3	4
	75	77	66	74	63	561	640	635		2	0	0	3	1	2	6	6
	260	184	138	108	75	72	187	164		5	1	0	4	4	5	6	9
	569	516	384	313	305	205	235	259		6	10	3	3	5	0	4	5
	279	363	314	283	214	121	172	163		2	8	4	6	2	2	8	4
	64	41	50	42	32	20	36	36		1	0	1	2	5	1	7	10
	35	30	41	47	61	26	40	33	П	2	1	1	2	6	0	9	5
	440	356	294	343	330	232		368	Т	0	1	0	1	1	0	0	5
	429	382	299	330	304	184	324	357		4	2	1	1	1	1	4	3
	514	536	386	379	347	228	268	236	Π	0	0	0	9	3	0	10	8
	734	420	463	200	159	128	206	166	T	0	0	0	1	1	0	4	6
	143	163	135	156	140	85	136	106	Г	0	1	5	7	1	1	8	9
	29	39	44	40	35	39	67	92	Γ	0	1	0	4	5	0	7	7
	128	114	85	96	94	54	144	87	Ι	0	0	0	3	6	2	8	6
	122	80	83	70	68	40	88	71		0	0	0	1	4	1	9	8
	1	24	25	12		2	22	53		0	0	2	5	7	0	11	10



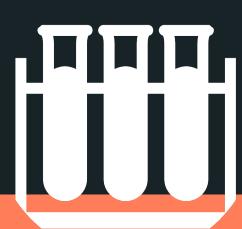


Summary









Handle your own data

Adapt your reporting

Start small and prove concept

Test, test, test



